

Question/Candidate	Andrew Bley	F.X. Crowley	Joel Engardio	Michael Garcia
What are the three most important issues facing District 7 that will be a priority for you to address if elected?	So many issues within our district are faced by the City as a whole. San Francisco is in financial straits so we need further pension/benefits/salary reforms, among other cost-savings. We must ease burdens on residents and small businesses to allow them to flourish. Homelessness and panhandling affect the City in many ways and we need a wide spectrum of responses and resources.	1) Public Safety: Funding Police and Fire Academy Classes to replace retired officers. 2) Neighborhood Preservation. This includes everything from Lake Merced to single family homes. 3) Parks and Natural Area Protection (NAP). People are concerned about the Park & Rec's NAP program, which is intended to conserve our City parks' natural heritage. San Franciscans are also passionate about their parks. I support Measure B, the 2012 Parks Bond initiative on the November ballot, which will focus on fixing and maintaining existing facilities including Lake Merced.	Fiscal responsibility at City Hall. Essential services like street repair should come from general funds, not borrowed money. City Hall must get the basics right first and not use homeowners as an ATM. We must audit our programs and spend only on what's necessary and what works. A pension cliff is coming. We also don't need to spend our money to cut down healthy trees on Mt. Davidson and elsewhere just because they're not native. This is not a common sense use of limited resources. If anything, we should be planting more trees..	Economy and Jobs Quality of Life issues (including homelessness) Public transportation
With the recent increase in neighborhood crime (car break ins, home burglaries, mobile device thefts), how would you work with law enforcement and neighborhoods to deter future crime?	I encourage everyone to attend monthly SFPD meetings: Ingleside Station (404-4000), every 3rd Tuesday Taraval Station(759-3100), every 3rd Tuesday Park Station (242-3000), every 2nd Tuesday and heed the their advice regarding safety issues particular to your area. Don't hesitate to call if you see something suspicious and be vigilant about your own safety and property.	As Supervisor, I will make full funding of police and fire academy classes' multi-year initiatives a city budget priority. I also will work with homeowners' associations, churches and public safety organizations including San Francisco SAFE to identify and promote neighborhood watch programs and community policing opportunities.	1. Use the additional aide Supervisors can now hire to work as a liaison with neighborhood crime watchers and law enforcement. 2. Make sure we are funding new police recruits and additional officers. Also encourage community policing and walking beats. 3. Deal with real pension reform head on. What we owe in pensions will restrict what we can do for neighborhoods more than anything.	As the parent of a SFPD Sergeant, I'm keenly aware of how challenging the job that he and his fellow officers have every day protecting us. I'm committed to fighting for every dollar for our police officers and not allowing them to be used as a political football in the budget process.
Given the challenges facing City College of San Francisco, what is the appropriate role for the City to take to ensure its long term success as a critical educational asset in our community?	First of all, though I am upset that homeowners are being burdened with another tax, I'll vote yes on A but we must learn from the mistakes and mismanagement that have brought us to this point. The State report describes years of "operational dysfunction" and gross budget irresponsibility so the Board of Trustees need to act on the recommendations of the outside financial expert to turn the budget around.	I am supporting Measure A, the proposition on the November ballot, which would increase funding for City College. Obviously, better management and fiscal responsibility is needed to maintain City College's accreditation and I would support any effort by the Board of Supervisors to facilitate solutions toward this end.	I believe City College needs to be bailed out, just as President Obama bailed out General Motors. Both are too important to let fail. But I fear we will throw good money after bad with this City College parcel tax. When Obama bailed out GM, he insisted that the leadership who ran the company into the ground be replaced with competent managers and a sane operational structure. We need to demand the same of City College. We also need to inspire City College's vast alumni network to step up and save the college because it played such an important role in their lives. What if each alumnus donated the \$79 we're asking homeowners to pay in parcel tax? Likewise, we need to motivate the business community to pitch in since City College trains many of their employees. There are ways we can save City College without only taxing the 35% of San Francisco residents who are homeowners.	City College is a vital institution for San Francisco's students whether they are headed for a career or continuing on in their academic pursuits. I believe that city government has a responsibility to assist the CCSF Trustee Board in solving its current fiscal crisis and charting a stronger course for its future. The current course of sizeable trims and management changes is encouraging.
As a supervisor, what strategies would you deploy to collaboration with the San Francisco Unified School District to increase schools' performance?	Every neighborhood school should be one that neighborhoods are proud of. We shouldn't have to send our kids across town so I'll work closely with the Board of Education to make sure that the goals of the current Strategic Plan are met and that the upcoming Plan is even more robust and successful.	Increasing schools' performance is the purview of the Board of Education. The Board of Supervisors can increase funding to support SFUSD's initiatives. I will work to fund these initiatives along with other competing priorities including public safety.	We need neighborhood schools. I will do everything I can to advance school board candidates in favor of neighborhood schools. I will investigate whether monies from the general fund given to the school board can be contingent on a neighborhood school policy. We can build stronger communities and keep families in San Francisco with neighborhood schools.	As Supervisor, I want to ensure that we maintain the integrity and independence of the SFUSD School Board in governing our schools. I believe the Board of Supervisors can help provide resources for programs and services that have a direct impact on improving our schools.
With a larger "suburban composition (mostly single family dwelling homes)" in District 7, how do you plan on working with MUNI to increase timeliness and service coverage?	Muni needs serious improvement and I look forward to building upon Supervisor Elsbernd's work to see that trains run on time, that riders' safety is protected, that equipment gets the full maintenance needed, that good drivers are recognized and rewarded, that poor drivers are held accountable for their actions, and that management oversees the system appropriately and efficiently.	MUNI moves more people than BART every day. While we are a city of 805,000, our daytime population can swell more than 20 percent during business hours putting an additional strain on our public transportation. Increasing timeliness and service coverage is driven by available revenue. Transit fees for new downtown developments, which attract workers from outside San Francisco, should be evaluated as a source of income that could boost MUNI service to the neighborhoods.	If City Hall is going to impose its transit-first policy on the suburban portion of San Francisco, painting more bike lanes on the road isn't going to help people without bikes get where they need to go. There needs to be real bus coverage to outlying areas. And we can help pay for it by ticketing Muni freeloaders rather than trying to raise unsustainable revenue through Sunday parking meter fees.	A key to our economic recovery is enhancing a real multi-modal transportation system that will cut down commute times and improve traffic conditions in the city. The simple fact is timeliness and service coverage is a function of funding, institutional restructuring, and improving morale with the agency.

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In Sunnyside, we have been challenged to find a permanent NERT representative. If elected, how would you help us prepare for a future disaster?	As a former search and rescue worker at Hawaii Volcanoes National Park, I know that every neighborhood should have a fully trained NERT representative. Unfortunately, many residents aren't fully aware of the program. Conspicuous requests for a representative should be made at all community events and publications until one is found, then that person should engage the community fully. Also, www.72hours.org	I would work with the neighborhood churches such as St. Finn Barr to identify NERT volunteers. I would engage the churches who are committed to their communities in disaster preparedness.	I will lead through public education on why it is important to prepare for the earthquake that is coming. I will also encourage/reward volunteers who step up to serve their community in all areas besides NERT.	I will work with Sunnyside to discuss and develop a plan to one, to be prepared as possible by making their houses seismically safe and laying aside the necessary supplies (in the event of a disaster) to identify those most physically vulnerable. And, if no one is willing to be on NERT, I would suggest that the association select a community leader willing to do so.
Given the current dual economic reality of a rapid high tech growth with a slow overall economic recovery, what are your strategies to ensure a vibrant middle class in San Francisco?	A robust middle class is essential to a stable society. This may sound philosophical or ethical but I just see it as practical and realistic. Let's ease the burdens that continue to be placed upon small businesses, homeowners, and families. Let's improve SFUSD schools and work toward better – and less expensive – colleges and universities.	As past Business Manager of the Stagehand Employees, I negotiated hundreds of contracts over 15 years generating \$1.3 billion in middle-class wages. I helped create jobs and develop training programs. As Port Commissioner, I crafted a maritime policy, which protects critical wharves, piers, berths and warehouses, providing jobs for current and future workers. My past track record speaks to my vision for ensuring a vibrant middle-class in San Francisco.	We cannot live on facebook alone. We must create a one-stop shop at City Hall for small business – the backbone of a dynamic local economy. If you have a good idea for a new business or to improve an existing one, City Hall needs to make it easy for you to succeed. Instead of throwing up roadblocks and sending you all over town to chase paper, City Hall needs to stop saying "no" work with you by saying "yes." Cole Valley's Ice Cream Bar should not have taken two years to open.	I would use my education (MBA) and business experience (started 3 different businesses, first one 40 years ago) to examine all legislation through an economic prism to determine the impact on the economy and jobs and I would streamline all processes of government, particularly permitting (building and business permits) to do what I can to strengthen our economy to ensure a vibrant middle class.
Representing a moderate district, how will you work with fellow supervisors who may have more extreme policy positions?	Thankfully, it seems that City Hall is recently becoming more focused and less, well, wacky but, this being San Francisco, you never know what's going to come up next. "Responsible, Practical Governance" is one of my guiding principles and I will endeavor to focus the Board's attention on issues of gravity and importance.	As a chief negotiator, I have a well-earned reputation for pragmatism, flexibility and the ability to consider different viewpoints. My wide-range of endorsements from former State Senator John Burton to former Attorney General Joe Russiello to US Senator Dianne Feinstein speaks to the respect that my colleagues have for my ability to build consensus and reach agreement.	When I earned my Master in Public Administration at Harvard, it included a negotiation course at Harvard Law School. The professor asked me to come back and help teach the course. Negotiation is key to dealing with the snake pit that can be City Hall.	As President of both the Ethics Commission and the Board of Appeals, I have worked with commissioners of all political stripes. Leadership is about finding common ground rather than allowing ourselves to become politically "silo-ed." As Supervisor, I am committed to establishing relationships with all my fellow Board members – and finding that piece of common ground where we all can work together.

Question/Candidate	Lynn Gavin	Julian P. Lagos	Glenn Rogers	Robert J. Squeri	Norman Yee
What are the three most important issues facing District 7 that will be a priority for you to address if elected?	The three most important issues facing District 7 that I would address are environmental stewardship, corruption and malfeasance in our city government and taxes.	(a) Neighborhood preservation; (b) Affordability; (c) Quality of life. I believe all three of the above issues are interconnected. As supervisor, I will oppose major land use developments in our district that pose a serious threat to the gentrification of our neighborhoods. I will also work to strengthen rent control for renters whose tenancy is threatened by real estate speculators seeking to convert rental properties into condominium use or TIC's.	First, I think the Parkmerced Project must be overturned. The new project is car dependent, adds over 6,000 additional parking stalls, adds 17,000 people and is not 'commuter friendly' with only the addition of a free shuttle to BART. 19th Avenue, already impacted, will get worse, the air filled with dust, some harmful, will be in the wind for 20-30 years. Who would want to live in this new project with unbearable noise levels from construction? Second, fire hydrants must become standard with those in the rest of California, today they are not. Should we have a catastrophic earthquake and fire, visiting fire fighters will not be able use their equipment to put out fires. Lastly, BART police should patrol 'on foot' to end the culture of lethal violence present today. Patrolling in this way is known to provide better relationships between officers and the public.	First would be spending at City Hall. Second, getting the government off the backs of local-businesses. Third would be the reduction of the cost of living.	1. Grow the economy – create incentives for job creation and support small businesses. 2. Healthy neighborhoods – improve public and pedestrian safety and support healthy and active lifestyles. 3. Fiscal responsibility – eliminate wasteful City spending, pension reform, and a fair share for District 7.
With the recent increase in neighborhood crime (car break ins, home burglaries, mobile device thefts), how would you work with law enforcement and neighborhoods to deter future crime?	The key approach I would take is awareness. I want to prevent robberies. Most of these crimes are crimes of opportunity. I would encourage law enforcement and neighborhoods to educate their residents on methods and behaviors that would deter robberies (staying alert, keeping valuables secure, etc.).	I think residents of various city neighborhoods need to be aware of the crime levels in their communities in order to lower crime levels there. For that reason, I would propose that the SFPD establish crime reporting websites for residents to seek information about crimes in their areas. Awareness is the first step to reducing crime in our neighborhoods.	Neighborhood Associations, like yours, provide officers with information on crime trends and locations which is useful. Where lighting is poor, this should be increased to provide watchful eyes on illicit activity. Lastly, half of the crimes in SF involve smart cell phone theft. Technology exists to have stolen phones deactivated, however, 'Apple' refuses to do so. If successfully sued, 'Apple' could reduce the crime rate 50% in San Francisco!	I would help to enforce the laws already on the books by supporting police, and getting politics out of the way of law-enforcement.	I will work with our local police stations, in particular Captain Mahoney at the Ingleside Station, to monitor crime closely and ensure that sector cars are stationed in our neighborhoods. My office will monitor Priority C crimes and I will support City funding of the Police Academy for full staffing.
Given the challenges facing City College of San Francisco, what is the appropriate role for the City to take to ensure its long term success as a critical educational asset in our community?	The best role the City can play is that of watchdog. Many of the challenges facing City College are of its own design. It was poor supervision and stewardship that led to the current situation we have, with the educational futures of thousands being put in jeopardy.	The City should do everything it can to keep the doors of opportunity open at City College. I personally will seek a municipal tax on downtown corporations to keep this important educational institution going as well as, keeping other vital public services funded.	City government should be sure an alumni gift program is in place at City College. City College, with campuses all over San Francisco, seems more like a real estate company than an education facility. During lean times these properties should be sold. Lastly, City College board members, that presently do not get along with each other, should be encouraged to do so or be encouraged to leave.	San Francisco Supervisors can help by drawing needed attention to the status of our colleges. As a former student at CCSF I recognize it as a needed part of our community and should be protected.	CCSF is a critical part of educating our workforce and enriching our communities. As a former CCSF teacher, I support Prop A. However as Supervisor I will also hold CCSF leadership accountable to finding long-term solutions for financial sustainability.
As a supervisor, what strategies would you deploy to collaborate with the San Francisco Unified School District to increase schools' performance?	As someone who raised three children and shepherded them through the public school system I learned that the best performing schools are the school with strong parental involvement. The central strategy I would deploy would be to increase parental involvement. Everything else flows from that.	I am a big supporter of the 'neighborhood schools' concept because it allows families to send the children to their local community public school, which in my opinion, has the potential to elevate a school's academic performance. The City and the SFUSD should form an alliance to make this happen now.	Students that graduate from high school receive over \$1,000,000 more income over a life time. Students that are seduced into crime cost more to be housed in prisons than if they are productive citizens well educated. For this reason, students targeted in need should have a mentoring program with successful students and have a place to go after school to play.		As School Board President, I have developed deep working relationships with my colleagues and district staff to keep us focused on improving student performance, and that focus has paid off. As Supervisor I will collaborate with the Board on the joint committee and support public Prop H funding as well as private resources.

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With a larger “suburban composition (mostly single family dwelling homes)” in District 7, how do you plan on working with MUNI to increase timeliness and service coverage?	I would work with MUNI to find and resolve the obstacles that prevent it from reaching its goals of timeliness, be it traffic, personnel, financial or other material issues. Only after addressing the issues of timeliness would I examine the question of increasing service coverage, as increasing service coverage could lead to new problems affecting timeliness and existing service coverage.	MUNI should service all the neighborhoods in a timely-manner with quality vehicles and professional drivers. In order to do that, it has to be funded adequately through a tax levied on corporations via a downtown transit assessment district tax plan. This same proposal was floated in the '80's by the Board of Supervisors but did not pass. It has to be re-introduced.	Recently, 45 new busses have been added to the fleet to replace aging vehicles. Bus drivers should not be working overtime to make up for an understaffed MUNI personnel. However, express busses that miss some stops, in order to be quicker, should be avoided. This impacts senior citizens disproportionately.	It is unlikely that MUNI will ever dramatically improve its performance. What we can do is work on things we can improve like safety on our busses and trains.	My home is served by bus lines 23 and 43, and I have relied on MUNI for commuting downtown. I will draw on my experience as School Board President and a nonprofit executive to ensure MTA is managed efficiently and sustainably to implement the recommendations of the Transit Effectiveness Project.
In Sunnyside, we have been challenged to find a permanent NERT representative. If elected, how would you help us prepare for a future disaster?	I would pursue vigorous outreach and education, coordinating with officials from the local fire department and schools.	If the Sunnyside district (as well as, other neighborhood districts) is having difficulty getting a NERT rep. assigned by the city's disaster preparedness team, then I would propose that the Board of Supervisors consider a public policy change to assign the NERT reps. themselves.	I would make well known which fire hydrants would be used for potable water should a disaster occur. A potable water fire hydrant should be painted a different color than white. I would have sub-standard fire hydrants be replaced. Lastly, I would encourage your neighborhood organization to ask churches to find candidates for a NERT representative.	I would start by focusing on the Auxiliary Supply System and draw attention to the dilapidated facilities and hydrants in our district.	Several District 7 neighborhoods including Sunnyside lack a NERT representative. As Supervisor, my office will conduct outreach and provide recognition to highlight the importance of this position. I will also ensure the City stays current with its Community Safety element of the General Plan.
Given the current dual economic reality of a rapid high tech growth with a slow overall economic recovery, what are your strategies to ensure a vibrant middle class in San Francisco?	My strategies are to ensure that housing is affordable for everyone who works here, that local government is friendly to small businesses and that the schools are of the highest quality. The point is to make San Francisco the most attractive place to seek opportunity and raise a family.	To maintain a vibrant middle class in San Francisco, housing has to be made affordable. This can only be done by strengthening rent control laws for renters and opposing major land use development interests whose projects are driving the middle class and working class residents out of our city.	I believe the Gross Receipts Tax which is on the ballot, will tax small and new companies less, would encourage economic growth. I do not think encouraging more development is the answer to prosperity. Presently, San Francisco is second only to New York in population density. Voters in the 1988 voted on Proposition M to ban growth downtown. It has not been overturned and is being ignored.	What District 7 needs is for government to get off the backs of small-businesses. There are too many regulations and taxes, and this make it impossible for a Business to excel during a recession.	I support encouraging job growth with the Gross Receipts Tax, targeted tax incentives such as that in the mid-market area, local hire policies, and improved City conditions for small businesses. I will also focus on housing policy that keeps San Francisco affordable for middle class families.
Representing a moderate district, how will you work with fellow supervisors who may have more extreme policy positions?	One of the most important qualities in a public official (and in an adult) is to work with others on matters you disagree with. No matter what your spectrum no one ever gets exactly what they want all of the time. I would conduct myself in a civil, honest and passionate manner and demand the same of my colleagues.	I believe that moderates, along with liberals and conservatives, can always find a middle ground, if they choose to seek one. As a politically-progressive supervisor, I believe I can work closely with colleagues of different political stripes to find a solution that is acceptable to all.	I thought John Daly left! (Just kidding) I believe the current board of supervisors are bright and capable of listening and talking at length on issues. I believe we will get along.	This city needs more transparency at city hall, and as your supervisor I would speak out against non-sense policies and wasteful spending.	I have proven my ability to build bridges across factions on the Board of Education. As the independent swing vote, I authored many of the Board's major resolutions to get results for our students. I am endorsed by all my school board colleagues and the majority of Supervisors.